## **Economic Development - Cash Limit Analysis 2017/18**

|        |  |                      | Expenditure                                      |                           |                         |                           |              | Income                   |                          |                    |  |
|--------|--|----------------------|--|---------------------------|-------------------------|---------------------------|--------------|--------------------------|--------------------------|--------------------|--|
|        | Sub Division of Service                                    | Employees            | External Spend                                   | Other<br>Expenditure<br>£ | Internal<br>Income<br>£ | Gross<br>Expenditure<br>£ | Grant Income | Other Income             | Total Income             | Net Expenditure    |  |
| Α      | Service Management & Support                               | 195,760              | 16,400   | 0                         | 0                       | 212,160                   | 0            | (88,000)                 | (88,000)                 | 124,160            |  |
|        | Major Projects   | ] [                  |  |                           |                         |                           |              | 1                        |                          |                    |  |
| В      | ** Regeneration Support                                    | 191,800              | 12,290   | 3,590                     | (200,120)               | 7,560                     | 0            | 0                        | 0                        | 7,560              |  |
| С      | ** International Sports Village                            | 0                    | 0  | 155,000                   | 0                       | 155,000                   | 0            | 0                        | 0                        | 155,000            |  |
| D      | ** Cardiff International Pool                              | 0                    | 1,023,000  | 0                         | 0                       | 1,023,000                 | 0            | (50,000)                 | (50,000)                 | 973,000            |  |
| Е      | ** Doctor Who Experience                                   | 0                    | 0  | 308,450                   | 0                       | 308,450                   | 0            | (255,650)                | (255,650)                | 52,800             |  |
|        | Total Major Projects                                       | 191,800              | 1,035,290  | 467,040                   | (200,120)               | 1,494,010                 | 0            | (305,650)                | (305,650)                | 1,188,360          |  |
|        | Business & Investment                                      |                      |  |                           |                         |                           |              |                          |                          |                    |  |
| F      | ** Economic Development Initiatives                        | 736,080              | 230,270  | 7,980                     | 0                       | 974,330                   | 0            | (72,000)                 | (72,000)                 | 902,330            |  |
| G      | ** European Funding & Investment                           | 0                    | 0  | 0                         | 0                       | 0                         | 0            | 0                        | 0                        | 0                  |  |
| Н      | ** SME Support   | 0                    | 1,910  | 0                         | 0                       | 1,910                     | 0            | (13,220)                 | (13,220)                 | (11,310)           |  |
| I      | ** Innovation & Technology Centres                         | 0                    | 52,560   | 196,020                   | 0                       | 248,580                   | 0            | (946,680)                | (946,680)                | (698,100)          |  |
| J      | ** Cardiff Business Council                                | 0                    | 0  | 0                         | 0                       | 0                         | 0            | 0                        | 0                        | 0                  |  |
| K      | ** Cardiff Convention                                      | 0                    | 220,000  | 0                         | 0                       | 220,000                   | 0            | 0                        | 0                        | 220,000            |  |
| L      | ** Commercial Opportunities                                | 50,500               | 23,000   | 0                         | 0                       | 73,500                    | 0            | (334,000)                | (334,000)                | (260,500)          |  |
|        | Total Business & Investment                                | 786,580              | 527,740  | 204,000                   | 0                       | 1,518,320                 | 0            | (1,365,900)              | (1,365,900)              | 152,420            |  |
|        | Property   |                      |  |                           |                         |                           |              |                          |                          |                    |  |
| M      | ** Strategic Estates                                       | 814,910              | 5,190  | 285,120                   | (206,820)               | 898,400                   | 0            | (175,000)                | (175,000)                | 723,400            |  |
| N      | ** Valuation & Land Strategy                               | 0                    | 176,840  | 1,101,480                 | (320,000)               | 958,320                   | 0            | (5,502,520)              | (5,502,520)              | (4,544,200)        |  |
| 0      | ** Markets   | 171,810              | 22,040   | 97,130                    | (8,440)                 | 282,540                   | 0            | (444,480)                | (444,480)                | (161,940)          |  |
|        | Total Property   | 986,720              | 204,070  | 1,483,730                 | (535,260)               | 2,139,260                 | 0            | (6,122,000)              | (6,122,000)              | (3,982,740)        |  |
| Р      | ** City Centre Management                                  | 161,910              | 321,370  | 7,950                     | (50,000)                | 441,230                   | 0            | (398,500)                | (398,500)                | 42,730             |  |
| Q      | ** Office Rationalisation                                  | 0                    | 0  | 139,250                   | (1,416,990)             | (1,277,740)               | 0            | 0                        | 0                        | (1,277,740)        |  |
|        | Cultura Vanua 9 Frants                                     |                      |  |                           |                         |                           |              |                          |                          |                    |  |
| D      | Culture, Venues & Events                                   | 124 420              | F 110  |                           |                         | 120 520                   |              | (0.500)                  | (0.500)                  | 121 020            |  |
| R      | ** Culture, Venues & Events Management  ** Arts Management | 134,420              |  | 0                         | (73,000)                | 139,530                   | (10,000)     | (8,500)                  | (8,500)                  | 131,030            |  |
| S<br>T | ** Arts Management  ** St David's Hall                     | 99,600               |  | 12 100                    | (72,000)                | 283,830                   | (10,000)     | /6 E00 670\              | (10,000)                 | 273,830            |  |
| T      | ** New Theatre   | 1,724,710            |  | 12,190<br>36,440          | 0                       | 6,891,920<br>5,186,740    | (65,000)     | (6,509,670)              | (6,574,670)              | 317,250            |  |
| U<br>V | ** Events  | 1,298,610<br>927,420 |  | 36,440                    | (362,120)               | 1,447,640                 | (80,000)     | (4,778,230)<br>(840,330) | (4,778,230)<br>(920,330) | 408,510<br>527,310 |  |
| v<br>W | ** Protocol Services                                       | 111,770              | <del>                                     </del> | 220                       | (302,120)               | 1,447,640                 | (80,000)     | (040,330)                | (320,330)                | 143,040            |  |
| X      | ** Venues  | 2,828,020            |  | 27,050                    | 29,340                  | 4,640,220                 |              | (6,770,260)              | (6,770,260)              | (2,130,040)        |  |
| ^<br>Y | ** Tourism, Development & Visitor Services                 | 380,060              |  | 46,230                    | 23,340                  | 701,770                   | (100,000)    | (509,080)                | (609,080)                | 92,690             |  |
| Z      | ** Commercial Activities                                   | 563,460              | <del>                                     </del> | 4,000                     | n                       | 791,910                   | (100,000)    | (743,970)                | (743,970)                | 47,940             |  |
| _      | Total Culture, Venues & Events                             | 8,068,070            |  | 473,830                   | (404,780)               | 20,226,600                | (255,000)    | (20,160,040)             | (20,415,040)             | (188,440)          |  |

|       |   |                |                | Expenditure               |                         |                           | Net          |              |                          |                 |
|-------|---|----------------|----------------|---------------------------|-------------------------|---------------------------|--------------|--------------|--------------------------|-----------------|
|       | Sub Division of Service                 | Employees<br>£ | External Spend | Other<br>Expenditure<br>£ | Internal<br>Income<br>£ | Gross<br>Expenditure<br>£ | Grant Income | Other Income | Total Income             | Net Expenditure |
|       | Parks and Sport:-                       |                | Г              |                           |                         |                           |              | T            |                          |                 |
| A A   | •                                       | 267.670        | 26.270         | CE 2C0                    | 0                       | 350 400                   | 0            | (20,000)     | (20,000)                 | 224 400         |
| AA    | ** Parks Management & Support           | 267,670        | 26,370         | 65,360                    | (400,480)               | 359,400                   | 0            | (38,000)     | (38,000)                 | 321,400         |
| AB    | ** Parks Management                     | 3,829,580      | 233,160        | 739,470                   | (490,480)               | 4,311,730                 | 0            | (1,206,850)  | (1,206,850)              | 3,104,880       |
| AC    | ** Parks Development                    | 829,930        | 211,550        | 231,250                   | (371,260)               | 901,470                   | (64,000)     | (351,140)    | (415,140)                | 486,330         |
| AD    | ** Sports Development & Outdoor Leisure | 304,870        | 661,300        | 6,500                     | (10,900)                | 961,770                   | (577,300)    | (195,680)    | (772,980)                | 188,790         |
| AE    | ** Flatholm                             | 28,800         | 10,200         | 15,770                    | Ü                       | 54,770                    | Ü            | (7,000)      | (7,000)                  | 47,770          |
| AA-AE | <u> </u>                                |                |                |                           | (070 000)               |                           | (222.222)    | (10.0 0-0.)  | (2.222.272)              |                 |
|       | Total Parks and Sport                   | 5,260,850      | 1,142,580      | 1,058,350                 | (872,640)               | 6,589,140                 | (641,300)    | (1,798,670)  | (2,439,970)              | 4,149,170       |
|       | Leisure Services:-                      |                | г              | Т                         | Г                       |                           |              |              |                          |                 |
| AF    | ** Community Halls                      | 141,650        | 6,600          | 3,750                     | 0                       | 152,000                   | 0            | (86,000)     | (86,000)                 | 66,000          |
| AG    | ** Leisure Centres                      | 269,230        | 43,140         | 5,830                     | (8,890)                 | 309,310                   | 0            | (312,620)    | (312,620)                | (3,310)         |
| AH    | ** Specialist Facilities                | 1,246,180      | 250,670        | 573,500                   |                         | 2,011,320                 | 0            |              |                          | 23,860          |
| АП    | · ·                                     | 224,420        | 18,880         | 3,700                     | (59,030)<br>0           | 247,000                   | (247,000)    | (1,987,460)  | (1,987,460)<br>(247,000) | 23,860          |
|       | ** Leisure Management                   | 157,670        | 2,134,320      | 52,690                    | 0                       | 2,344,680                 | +            | 0            | ` '                      |                 |
| AJ    | ** Leisure Management                   | 157,670        | 2,134,320      | 52,690                    | U                       | 2,344,680                 | (402,300)    | U            | (402,300)                | 1,942,380       |
| AF-AJ | Cross Divisonal Savings                 | 2 020 150      | 2.452.640      | 620.470                   | (67,020)                | F 0C4 210                 | (640, 200)   | (2.200.000)  | (2.025.200)              | 2.020.020       |
|       | Total Leisure Services                  | 2,039,150      | 2,453,610      | 639,470                   | (67,920)                | 5,064,310                 | (649,300)    | (2,386,080)  | (3,035,380)              | 2,028,930       |
| AK    | Play Services                           | 681,960        | 169,900        | 26,420                    | (70,000)                | 808,280                   | (90,420)     | (40)         | (90,460)                 | 717,820         |
|       | **** Economic Development               | 18,372,800     | 17,960,440     | 4,500,040                 | (3,617,710)             | 37,215,570                | (1,636,020)  | (32,624,880) | (34,260,900)             | 2,954,670       |

|       |                                   |                |                | Expenditure               |                         |                           | Net          |              |              |                 |
|-------|-----------------------------------|----------------|----------------|---------------------------|-------------------------|---------------------------|--------------|--------------|--------------|-----------------|
|       | Sub Division of Service           | Employees<br>£ | External Spend | Other<br>Expenditure<br>£ | Internal<br>Income<br>£ | Gross<br>Expenditure<br>£ | Grant Income | Other Income | Total Income | Net Expenditure |
| AL    | Service Management & Support      | 120,540        | 0              | 0                         | 0                       | 120,540                   | 0            | 0            | 0            | 120,540         |
|       | Facilities Management             |                |                |                           |                         |                           |              |              |              |                 |
| AM    | ** Hard FM (Building Maintenance) | 2,214,020      | 296,380        | 7,677,770                 | (10,690,000)            | (501,830)                 | 0            | 0            | 0            | (501,830)       |
| AN    | ** Security & Portering           | 1,061,230      | 4,590          | 1,550                     | (1,183,200)             | (115,830)                 | 0            | (54,000)     | (54,000)     | (169,830)       |
| AO    | ** Cleaning                       | 5,129,010      | 80,340         | 299,750                   | (5,489,710)             | 19,390                    | 0            | (155,000)    | (155,000)    | (135,610)       |
| AP    | ** Schools Caretaking             | 130,060        | 0              | 0                         | 0                       | 130,060                   | 0            | 0            | 0            | 130,060         |
| AQ    | ** Pest Control                   | 291,000        | 21,700         | 440                       | (92,870)                | 220,270                   | 0            | (229,750)    | (229,750)    | (9,480)         |
| AR    | ** FM Buildings                   | 0              | 0              | 7,877,310                 | (238,150)               | 7,639,160                 | 0            | (1,110,180)  | (1,110,180)  | 6,528,980       |
| AS    | ** Accommodation                  | 0              | 0              | 0                         | 159,000                 | 159,000                   | 0            | 0            | 0            | 159,000         |
| AT    | ** Building Support               | 1,199,250      | 23,840         | 7,350                     | (46,000)                | 1,184,440                 | 0            | (244,310)    | (244,310)    | 940,130         |
| AM-AT | Cross Divisonal Savings           |                |                |                           |                         |                           |              |              |              |                 |
|       | Total Facilities Management       | 10,024,570     | 426,850        | 15,864,170                | (17,580,930)            | 8,734,660                 | 0            | (1,793,240)  | (1,793,240)  | 6,941,420       |
| AU    | Project Design & Development      | 1,816,380      | 965,330        | 68,660                    | (2,937,870)             | (87,500)                  | 0            | 0            | 0            | (87,500)        |
| AL-AU | **** Commercial Services          | 11,961,490     | 1,392,180      | 15,932,830                | (20,518,800)            | 8,767,700                 | 0            | (1,793,240)  | (1,793,240)  | 6,974,460       |
| A-AU  | Cross Directorate Savings         |                |                |                           |                         |                           |              |              |              |                 |
|       | **** Economic Development Total   | 30,334,290     | 19,352,620     | 20,432,870                | (24,136,510)            | 45,983,270                | (1,636,020)  | (34,418,120) | (36,054,140) | 9,929,130       |